Financial Information Regulation, Schedule 1

Checklist – Statement of Financial Information (SOFI)

For the Corporation:

Corporate Name: District of Fort St. James | Contact Name: Susan Clarke

Fiscal Year End: December 31, 2025 | Phone Number: 250-996-8233

Date Submitted: | E-mail: sclarke@fortstjames.ca

For the Ministry:

Ministry Name:		Reviewer:				
Date Received:		Deficiencies:	Yes	☐	No	☐
Date Reviewed:		Deficiencies Addressed:	Yes	☐	No	☐
Approved (SFO):		Further Action Taken:				

Distribution: Legislative Library ☒ Ministry Retention ☒

FIR Schedule 1 Section	Item	Yes	No	N/A	Comments
General					
1 (1) (a)	Statement of assets and liabilities	☒	☐	☐	
1 (1) (b)	Operational statement	☒	☐	☐	
1 (1) (c)	Schedule of debts	☒	☐	☐	
1 (1) (d)	Schedule of guarantee and indemnity agreements	☒	☐	☐	
1 (1) (e)	Schedule of employee remuneration and expenses	☒	☐	☐	
1 (1) (f)	Schedule of suppliers of goods and services	☒	☐	☐	
1 (3)	Statements prepared on a consolidated basis or for each fund, as appropriate	☒	☐	☐	
1 (4) 1 (5)	Notes to the financial statements for the statements and schedules listed above	☒	☐	☐	

FIR Schedule 1 Section	Item	Yes	No	N/A	Comments
	Statement of Assets & Liabilities				
2	• A balance sheet prepared in accordance with GAAP or stated accounting principles / policies, and • Show changes in equity and surplus or deficit due to operations	☒	☐	☐	
	Operational Statement				
3 (1)	Prepared in accordance with GAAP or stated accounting principles / policies and consists of: • a Statement of Income or Statement of Revenue and Expenditures, and • a Statement of Changes in Financial Position	☒	☐	☐	
3 (2) 3 (3)	• The Statement of Changes in Financial Position may be omitted if it provides no additional information • The omission must be explained in the notes	☒	☐	☐	
3 (4)	Community colleges, school districts, and municipalities must prepare a Statement of Changes in Financial Position for the Capital Fund	☐	☐	☒	
	Schedule of Debts				
4 (1) (a) 4 (2)	List each long-term debt (secured by debentures, mortgages, bonds, etc.), stating the amount outstanding, the interest rate, and the maturity date	☒	☐	☐	
4 (1) (b)	Identify debts covered by sinking funds or reserves and amounts in these accounts	☒	☐	☐	
4 (3) 4 (4)	• The schedule may be omitted if addressed under section 2 or 5 and it provides no additional information • The omission must be explained in a note to the schedule	☐	☐	☒	

FIR Schedule 1 Section	Item	Yes	No	N/A	Comments
Schedule of Guarantee and Indemnity Agreements					
5 (1)	List financial agreements that required government approval prior to being given (see Guarantees and Indemnities Regulation in FIA Guidance Package)	☒	☐	☐	
5 (2)	State the entities involved, and the specific amount involved if known	☐	☐	☐	
5 (3) 5 (4)	• The schedule may be omitted if addressed under section 2 or 4 and it provides no additional information • The omission must be explained in a note to the schedule	☐	☐	☒	
Schedule of Remuneration and Expenses (See Guidance Package for suggested format)					
6 (2) (a)	List separately, by name and position, the total remuneration and the total expenses for each elected official, member of the board of directors, and employee appointed by Cabinet	☒	☐	☐	
6 (2) (b)	List alphabetically each employee whose total remuneration exceeds $75,000 and the total expenses for each [excluding the persons listed under 6 (2) (a)]	☒	☐	☐	
6 (2) (c)	Include a consolidated total for employees whose remuneration is $75,000 or less [excluding the persons listed under 6 (2) (a)]	☒	☐	☐	
6 (2) (d)	Reconcile or explain any difference between total remuneration in this schedule and related information in the operational statement	☐	☐	☒	
6 (3)	Exclude personal information other than name, position, function or remuneration and expenses of employees	☒	☐	☐	

FIR Schedule 1 Section	Item	Yes	No	N/A	Comments
	Schedule of Remuneration and Expenses (See Guidance Package for suggested format)				
6 (6)	Report the employer portion of EI and CPP as a supplier payment to the Receiver General for Canada rather than as employee remuneration	☐	☒	☐	
6 (7) (a) 6 (7) (b)	Include a statement of severance agreements providing: • the number of severance agreements under which payment commenced in the fiscal year being reported on for non-union employees, and • the range of equivalent months' compensation for them (see Guidance Package for suggested format)	☒	☐	☐	
6 (8)	Provide the reason for omitting a statement of severance agreements in a note to the schedule of remuneration and expenses	☐	☒	☒	
	Schedule of Suppliers of Goods or Services (See Guidance Package for suggested format)				
7 (1) (a)	List in alphabetical order all suppliers of goods and services who received aggregate payments exceeding $25,000	☒	☐	☐	
7 (1) (b)	Include a consolidated total of all payments to suppliers who received $25,000 or less	☒	☐	☐	
7 (1) (c)	Reconcile or explain any difference between the consolidated total and related figures in the operational statement	☒	☐	☐	
7 (2) (b)	Include a statement of payments for the purposes of grants or contributions	☒	☐	☐	

FIR Schedule 1 Section	Item	Yes	No	N/A	Comments
Inactive Corporations					
8 (1)	The ministry reports for the corporation if the corporation is not operating to the extent required to produce a SOFI	☐	☐	☒	
8 (2) (a)	The ministry's report contains the statements and schedules required under section 1 (1), to the extent possible	☐	☐	☒	
8 (2) (b)	The ministry's report contains a statement of the operational status of the corporation (see Guidance Package regarding what to include)	☐	☐	☒	
Approval of Financial Information					
9 (1)	Corporations other than municipalities – the SOFI is signed as approved by the board of directors or the governing body (see Guidance Package for example)	☐	☐	☒	
9 (2)	Municipalities – the SOFI is approved by its council and by the officer assigned responsibility for financial administration (see Guidance Package for example)	☒	☐	☐	
9 (3)	A management report is included, signed by the head and chief financial officer, or by the municipal officer assigned responsibility for financial administration (see examples in annual report at http://www.gov.bc.ca/cas/popt/)	☒	☐	☐	
9 (4)	The management report explains the roles and responsibilities of the board of directors or governing body, audit committee, management, and the auditors	☒	☐	☐	
9 (5)	Signature approvals required in section 9 are for each of the statements and schedules of financial information, not just the financial statements	☒	☐	☐	

DISTRICT OF FORT ST. JAMES

Financial Statements

December 31, 2025

INDEX TO THE FINANCIAL STATEMENTS

FORT ST JAMES
DISTRICT

District of Fort St. James
477 Stuart Drive West, PO Box 640
Fort St. James, BC V0J 1P0

Phone 250 996 8233 Fax 250 996 2248

www.fortstjames.ca

OFFICE OF ADMINISTRATION

MANAGEMENT REPORT
For the year ended December 31, 2025

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all notes to the financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements. A summary of the significant accounting policies is described in Note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements.

Mayor and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control. Mayor and Council reviews external audited financial statements yearly. Mayor and Council also discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The external auditors, Beswick Hildebrand Lund, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of the District and meet when required. The accompanying Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the financial statements.

On behalf of the District of Fort St. James,

Rachelle Willick
Chief Administrative Officer

Prepared under the Financial Information Regulation, Schedule 1, Section 9(3)

beswick
hildebrandt
lund

CHARTERED PROFESSIONAL ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of District of Fort St. James,

Opinion

We have audited the financial statements of District of Fort St. James (the "Organization"), which comprise the statement of financial position as at December 31, 2025, and the statements of operations, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with the Canadian Public Sector Accounting Standard.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Partners
Allison Beswick CPA, CA
Norm Hildebrandt CPA, CA
Robin Lund CPA, CGA

Dane Soares CPA
Taylor Turkington CPA

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CHARTERED PROFESSIONAL ACCOUNTANTS

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

beswick
hildebrandt
lund

CHARTERED PROFESSIONAL ACCOUNTANTS

Beswick Hildebrandt Lund

Chartered Professional Accountants

Prince George, British Columbia

May 12, 2026

DISTRICT OF FORT ST. JAMES

STATEMENT OF FINANCIAL POSITION

December 31, 2025

	2025	2024
FINANCIAL ASSETS		
Cash	$ 17,481,282	$ 15,624,439
Accounts receivable (Note 8)	3,259,370	2,136,461
MFA Deposit	4,268	4,268
	20,744,920	17,765,168
LIABILITIES		
Accounts payable and accrued liabilities	787,017	450,836
Deferred revenue (Note 4)	571,716	684,855
Asset retirement obligations (Note 9)	504,047	503,502
Long term debt (Note 7)	180,692	206,170
	2,043,472	1,845,363
NET FINANCIAL ASSETS	18,701,448	15,919,805
NON-FINANCIAL ASSETS		
Prepaid expenses	94,553	65,846
Tangible capital assets (Schedule 3)	42,327,964	34,882,742
	42,422,517	34,948,588
ACCUMULATED SURPLUS (Note 13)	$ 61,123,965	$ 50,868,393

CONTINGENT LIABILITIES (Note 5)

Approved by:

Mayor

Susan Clarke

Chief Financial Officer

See notes to consolidated financial statements

DISTRICT OF FORT ST. JAMES

STATEMENT OF OPERATIONS

For the year ended December 31, 2025

	2025 Budget (Note 10)	2025 Actual	2024 Actual
REVENUE			
Taxation (Note 3)	$ 4,349,379	**$ 4,351,922**	$ 3,646,608
Community forest	-	**782,547**	906,301
Grants (Schedule 1)	11,258,750	**9,863,195**	4,059,280
User charges	866,896	**922,895**	886,905
Sale of services	520,277	**498,670**	382,100
Grants in lieu of taxes	223,407	**221,319**	218,685
Miscellaneous	760,018	**309,084**	115,985
Frontage tax	-	**-**	67,374
Interest and investment income	28,948	**801,530**	762,385
Gain (loss) on sale of tangible capital assets	75,000	**(28,520)**	31,139
	18,082,675	**17,722,642**	11,076,762
EXPENSES			
General (Schedule 2)	6,695,439	**6,559,140**	5,930,423
Water system	406,151	**374,106**	461,186
Sewer system	429,353	**533,824**	535,721
TOTAL EXPENDITURES (Schedule 4)	7,530,943	**7,467,070**	6,927,330
ANNUAL SURPLUS	$ 10,551,732	**10,255,572**	4,149,432
ACCUMULATED SURPLUS AT BEGINNING OF THE YEAR		**50,868,393**	46,718,961
ACCUMULATED SURPLUS AT END OF THE YEAR		**$ 61,123,965**	$ 50,868,393

See notes to the consolidated financial statements

DISTRICT OF FORT ST. JAMES

STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

For the year ended December 31, 2025

	2025 Budget (Note 10)	2025 Actual	2024 Actual
ANNUAL SURPLUS	$ 10,551,732	**$ 10,255,572**	$ 4,149,432
Acquisition of tangible capital assets	(13,850,039)	**(8,870,113)**	(3,313,145)
Amortization of tangible capital assets	-	**1,396,371**	1,226,452
Proceeds on tangible capital asset sales	-	**-**	85,457
(Gain) Loss on tangible capital asset sales	(75,000)	**28,520**	(31,139)
Acquisition of prepaid expenses, net	-	**(28,707)**	10,605
CHANGE IN NET FINANCIAL ASSETS	(3,373,307)	**2,781,643**	2,127,662
NET FINANCIAL ASSETS AT BEGINNING OF THE YEAR	15,919,805	**15,919,805**	13,792,143
NET FINANCIAL ASSETS AT END OF THE YEAR	$ 12,546,498	**$ 18,701,448**	$ 15,919,805

See notes to the consolidated financial statements

DISTRICT OF FORT ST. JAMES

STATEMENT OF CASH FLOWS

For the year ended December 31, 2025

	2025	2024
OPERATING ACTIVITIES		
Cash received from taxation and government agencies	**$ 15,697,503**	$ 9,658,652
Cash paid to employees and suppliers	**(5,735,712)**	(6,444,239)
Interest paid	**(18,611)**	(20,084)
Interest received	**801,530**	762,385
	10,744,710	3,956,714
FINANCING ACTIVITIES		
Repayment of long term debt	**(17,754)**	(17,754)
MFA Deposits	**-**	-
	(17,754)	(17,754)
CAPITAL ACTIVITIES		
Proceeds on sale of tangible capital assets	**-**	85,457
Acquisition of tangible capital assets	**(8,870,113)**	(3,313,145)
	(8,870,113)	(3,227,688)
INCREASE IN CASH DURING THE YEAR	**1,856,843**	711,272
CASH AT BEGINNING OF THE YEAR	**15,624,439**	14,913,167
CASH AT END OF THE YEAR	**$ 17,481,282**	$ 15,624,439

See notes to the consolidated financial statements

1. SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The District of Fort St. James (the District) is a local government in the Province of British Columbia. The District prepares its financial statements in accordance with Canadian Public Sector Accounting Standards for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based on receipt of goods or services and/or the creation of a legal obligation to pay.

No Statement of Remeasurement Gains and Losses has been included because the District does not own assets that would result in unrealized gains or losses. The function of this statement is to reconcile the accumulated surplus between operating and remeasurement gains and losses.

Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis.

Revenue generated by property taxes and utilities, including interest and penalties calculated on amounts in arrears, is recognized in the year they are levied.

Government transfers, which include legislative grants, are recognized as revenue in the financial statements when the transfer is authorized and any eligible criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfer revenue is recognized in the statement of operations as the stipulated liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

The District earns revenue from a third party for the licensing of the rights to harvest timber under the District's Community Forest license. The District receives a percentage, determined on a project basis, of the third party's net profit from the harvested timber sales. Community Forest revenue is recognized when the revenue amounts are measurable and ultimate collection is reasonably assured.

Cash and Temporary Investments

Cash and temporary investments includes cash on hand and amounts held in regular bank accounts. Cash and temporary investments are recorded at cost and adjusted for interest earned.

1. SIGNIFICANT ACCOUNTING POLICIES, continued

Reserves

Reserves consist of funds set aside from current and prior years' operations as well as third party contributions and are available for future expenditures.

Deferred Revenue

Certain contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement. These amounts may only be used to conduct certain programs, complete specific work, or to purchase tangible capital assets, as specified by the transferring party. In addition, certain user fees and charges are collected, for which the related services have yet to be performed. These revenues are recognized in the period when the related expenses are incurred, services performed, or the tangible capital assets are acquired.

Measurement Uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenues and expenses during the year. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. The main estimates relate to the useful life of tangible capital assets.

Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Tangible Capital Assets and Amortization

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset, excluding interest costs.

The costs of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

	YEARS
Parks Infrastructure	15 - 20
Building and Improvements	10 - 40
Engineered Structures	10 - 100
Furniture and Equipment	7 - 15
Vehicles	5 - 20
Infrastructure	10 - 100

Assets under construction are not amortized until the asset is available for productive use.

1. SIGNIFICANT ACCOUNTING POLICIES, continued

Tangible capital assets received as contributions or donations are recorded at their fair value at the date of receipt, with a corresponding amount recorded as revenue.

Contributed tangible capital assets are recorded into revenues at their fair market value on the date of donation, except in circumstances where there are stipulations on their use or where fair value cannot be reasonably determined, in which case they are recognized at a nominal value.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the District's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

Financial Instruments and Fair Values

Measurement of financial instruments
The District initially measures its financial assets and financial liabilities at fair value. The District subsequently measures all its financial assets and financial liabilities at cost.

Financial assets measured at cost include cash, accounts receivable and Municipal Finance Authority cash deposits.

Financial liabilities measured at cost include accounts payable and accrued liabilities, unearned revenues, unearned grants, Municipal Finance Authority cash reserves, asset retirement obligations and long-term debt.

Impairment
Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.

Transaction costs
The District recognizes its transaction costs in net income in the period incurred. However, the carrying amount of the financial instruments that will not be subsequently measured at fair value is reflected in the transaction costs that are directly attributable to their origination, issuance or assumption.

Asset Retirement Obligations

An asset retirement obligation is a legal obligation associated with the retirement of a tangible capital asset that the District will be required to settle. The District recognizes asset retirement obligations when there is a legal obligation to incur retirement costs in relation to a tangible capital asset, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made.

Asset retirement obligations are initially measured at the best estimate of the amount required to retire a tangible capital asset at the financial statement date. The estimate of a liability includes costs directly attributable to asset retirement activities.

1. SIGNIFICANT ACCOUNTING POLICIES, continued

Asset retirement obligations are recorded as liabilities with a corresponding increase to the carrying amount of the related tangible capital asset. Subsequently, the asset retirement costs are allocated to expenses over the useful life of the tangible capital asset. The obligation is adjusted to reflect period-to-period changes in the liability resulting from the passage of time and for revisions to either the timing or the amount of the original estimate of the undiscounted cash flows or the discount rate.

2. STANDARDS APPLICABLE FOR FISCAL YEARS BEGINNING ON OR AFTER APRIL 1, 2026

PS 1202 Financial Statement Presentation replaces and builds upon PS 1201 Financial Statement Presentation. The key changes are a significantly restructured Statement of Financial Position, a new Statement of Net Financial Assets (Net Financial Liabilities), removal of the existing Statement of Change in Net Financial Assets, a new Statement of Changes in Net Assets (Net Liabilities), a restructured Statement of Cash Flows, and new budget requirements.

3. TAXATION

	2025		2024
	Budget (Note 10)	Actual	Actual
General municipal purposes	$ 4,349,379	**$ 4,351,922**	$ 3,646,608
Collection for other governments:			
School District No. 91	963,476	**1,005,957**	962,192
Regional District	433,989	**433,984**	427,988
Northern Interior Regional Hospital District	486,228	**486,224**	471,100
Police taxes	113,668	**121,588**	113,515
BC Assessment Authority	32,752	**32,872**	29,963
Municipal Finance Authority	87	**86**	80
	6,379,579	**6,432,633**	5,651,446
Less: Disbursements to other governments	2,030,200	**2,080,711**	2,004,838
Net taxation available for municipal purposes	$ 4,349,379	**$ 4,351,922**	$ 3,646,608

4. DEFERRED REVENUE

	2025	2024
Gas Tax	**$ 365,975**	$ 230,836
Rural transit feasability	**50,000**	-
Fire Department	**40,000**	40,000
Municipal Tax Prepayment	**33,885**	42,562
Resident Attraction Pilot Grant	**32,802**	33,057
Medical recruitment	**30,000**	-
Local Housing Grant	**9,744**	112,133
Utilities Prepayment	**5,085**	4,979
Other	**2,480**	1,800
Participaction	**1,412**	-
Arena advertisement	**333**	5,029
Community resiliency	**-**	125,000
Marina revitalization	**-**	63,457
SPARC Accessibility	**-**	20,000
Transportation Network Plan	**-**	3,769
Aboriginal tourism	**-**	2,233
	$ 571,716	$ 684,855

Gas Tax funding is provided by the Government of Canada. The use of the funding is established by funding agreements between the District and the Union of British Columbia Municipalities. Gas Tax funding may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity buildings projects, as specified in the funding agreements.

5. CONTINGENT LIABILITIES

Regional District of Bulkley-Nechako

The District is responsible as a member of the Regional District for its proportional share of operating deficits related to functions in which it participates. Under the provisions of the Local Government Act, the Regional District's debt is a joint and severable liability of the Regional District and each of its member municipalities including the District.

Municipal Finance Authority

The District has a contingent liability with respect to the Municipal Finance Authority of BC (MFA) Debt Reserve Fund Demand Note. As a condition of the borrowing undertaken by the District, the District was required to contribute to the MFA Debt Reserve through a demand note. The demand note will only be recorded as an asset and liability if a local government, under joint and several agreements of the Regional District, defaults on the loan obligation. Upon this action of the default, the MFA may call the outstanding demand notes of the deficient Regional District, at which point the demand notes then become an asset and a liability of the associate members. Once the defaulting local government repays in full the defaulted position, the MFA will refund all called demand notes. It is generally unlikely that the funds will be demanded by the MFA; therefore, the contingent liability has not been recorded in the financial statements.

5. CONTINGENT LIABILITIES, continued

Municipal Insurance Association

The Municipal Insurance Association is a self-liability insurance plan formed by several local governments including the District. The District is obligated under the plan, to pay a percentage of its fellow insured's losses. The District pays an annual premium, which is anticipated to be adequate to cover any losses incurred.

6. MUNICIPAL PENSION PLAN

The District and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2024, the plan has about 273,000 active members and approximately 133,000 retired members. Active members include approximately 47,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry- age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2024, indicated a $2.675 million funding surplus for basic pension benefits on a going concern basis.

The District paid $221,361 for employer contributions to the plan in fiscal 2025 (2024 - $198,943).

The next valuation will be as at December 31, 2027.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

7. LONG-TERM DEBT

The District receives debt instruments through the Municipal Finance Authority (MFA). The debt is issued on a sinking fund basis, whereby MFA invests the District's principal payments so that the payments plus investment income will equal the original outstanding debt amount at the end of the repayment period. Actuarial earnings on debt represent the repayment and/or forgiveness of debt by the MFA using surplus investment income generated by the principal payments.

The District carries no debt for others. Gross amount of debt and the repayment and actuarial earnings to retire the debt are as follows:

Service borrowing was incurred for:	Originally Borrowed Amount	Year of Maturity	Current Rate of Interest	Repayment & Actuarial Earnings	2025 Principal Repayment & Acruarial Earnings	Net Debt Outstanding 2025	Net Debt Outstanding 2024
Bylaw 921	304,879	2033	3.15%	(138,434)	(16,053)	**150,392**	166,445
Bylaw 922	121,952	2028	3.15%	(82,227)	(9,425)	**30,300**	39,725
	$ 426,831			$ (220,661)	$ (25,478)	**$ 180,692**	$ 206,170

Total principal payments and actuarial earnings during 2025 totalled $25,478 (2024 - $24,616). Total interest paid on long-term debts net of the actuarial adjustment during 2025 was $19,293 (2024 - $19,293).

7. LONG-TERM DEBT, continued

Principal repayments on existing debt over the next five years are as follows:

2026	17,754
2027	17,754
2028	17,754
2029	11,208
2030	11,208
Thereafter	33,624
	109,302
Actuarial addition	71,390
	$ 180,692

8. ACCOUNTS RECEIVABLE

	2025	2024
Provincial government transfers	**$ 1,937,592**	$ 634,473
Miscellaneous receivables	**995,631**	908,437
Taxes receivable	**102,610**	206,370
GST receivable	**143,224**	7,973
Utilities receivable	**80,313**	73,815
Community forest receivable	**-**	305,393
	$ 3,259,370	$ 2,136,461

9. ASSET RETIREMENT OBLIGATION

	2025	2024
Initial recognition of expected discounted cash flows	**$ 500,302**	$ 480,120
Increase due to new ARO	**23,550**	-
Decrease due to ARO completion	**(48,456)**	-
Increase due to accretion	**28,651**	23,382
	$ 504,047	$ 503,502

Well Decommissioning

The Groundwater Protection Regulation provides specific guidelines for decommissioning wells which give rise to a retirement obligation. The District has recognized an asset retirement obligation for two wells owned by the District that will be required to be decommissioned at the end of life.

Asbestos Obligation

Asbestos and other designated hazardous materials represent a health hazard upon disturbance and, as a result, carry a legal obligation to remove them when a facility undergoes a significant renovation or demolition. The District owns and operates several facilities that are known to have

9. ASSET RETIREMENT OBLIGATION, continued

asbestos and, as a result, has recognized an asset retirement obligation relating to the removal of the hazardous materials.

Discounting and Inflation

The District has used an assumed rate of 3.91% for inflation based on the average inflation rates for the last 50 years and a discount factor of 4.87% based on the Municipal Finance Authority of British Columbia's ("MFABC") long-term financing rates.

10. BUDGET

The Financial Plan adopted by the Mayor and Council was prepared on a modified accrual basis while the Financial Statements are prepared on a full accrual basis as required by Canadian Public Sector Accounting Standards. The Financial Plan anticipated the use of surpluses accumulated in prior years to supplement current year revenues. In addition, the Financial Plan expensed tangible capital asset expenditures, debt re-payments and reserve transfers. The budget figures included in these Financial Statements represent the Financial Plan, Bylaw No. 1087, 2025, adopted by the Mayor and Council on May 6, 2025 with adjustments as follows:

	2025
Budgeted surplus per statement of operations	**$ 10,551,732**
Adjustments:	
Transfers from reserves	**9,857,144**
Internal transfers	**128,022**
Capital asset purchases	**(13,850,039)**
Transfers to reserves	**(6,654,104)**
Debt re-payments	**(17,755)**
Transfers to capital	**(15,000)**
	(10,551,732)
Budgeted surplus per financial plan	**$ -**

11. FINANCIAL INSTRUMENTS

The District is exposed to various risks through its financial instruments without being exposed to concentrations of risks. The following analysis provides a measure of the District's risk exposure as at the balance sheet date of December 31, 2025.

Liquidity Risk

Liquidity risk is the risk that a District will encounter difficulty in meeting obligations associated with financial liabilities. The District is exposed to this risk mainly in respect of its accounts payable and accrued liabilities and long-term debt. Management deems this risk to be minimal.

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The District's main credit risk relates to its accounts receivable. The District provides credit to its clients in the normal course of operations and carries out specific procedures to minimize the risk.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The District has minimal exposure to currency risk, interest rate risk and other price risk.

12. COMPARATIVE FIGURES

Certain prior year figures presented for comparative purposes have been reclassified to conform to the current year's financial statement presentation.

DISTRICT OF FORT ST. JAMES

NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2025

13. ACCUMULATED SURPLUS

	2025	2024
Operating Surpluses		
General Fund	**$ 1,593,654**	$ 1,067,252
Water Fund	**1,022,543**	849,782
Sewer Fund	**863,057**	829,710
	3,479,254	2,746,744
Reserve Funds		
Fire department (machinery, equipment and capital)	**149,360**	955,628
Ambulance station	**201,069**	176,905
Park equipment	**51,415**	54,092
Public works (machinery and equipment)	**220,804**	(168,878)
Land development	**24,304**	23,429
Indoor pool	**18,024**	17,375
Arena (equipment and capital)	**23,982**	13,479
Community forest	**6,876,139**	6,211,893
General municipal building	**34,860**	147,835
Roads	**140,144**	435,287
Sanitation	**13,838**	36,425
SHS van replacement	**154**	148
Fire dept. emergency response	**-**	-
Sidewalks	**41,208**	39,725
Airport	**65,677**	61,111
NWBC Resource Benefit Alliance	**6,458,573**	1,928,132
Stabilization	**614,730**	592,610
Northern Capital and Planning	**1,080,019**	2,635,773
Water	**110,061**	102,073
Sewer	**236,836**	202,079
Carbon reducing	**207,771**	288,595
Covid Safe Restart	**59,584**	240,317
Growing Our Communities	**772,510**	1,338,759
	17,401,062	15,332,792
Investment in Tangible Capital Assets	**40,243,649**	32,788,857
Accumulated Surplus	**$ 61,123,965**	$ 50,868,393

14. TRUST FUNDS

	2025	2024
Cemetery care	$ 25,800	$ 51,424
CISM team	3,146	3,033
Disaster relief	4,329	4,173
	$ 33,275	$ 58,630

Trust funds administered by the District have not been included in the Financial Statements in accordance with Public Sector Accounting Standards.

15. CONTRACTUAL OBLIGATIONS AND CONTRACTUAL RIGHTS

The District has a 25 year Community Forest license with the Province of BC that was entered into on February 3, 2010. The agreement grants the District the rights to harvest an annual allowable volume of timber on designated crown land and requires the District to manage, develop and reforest the areas harvested by the District.

The District has subcontracted with a third party to manage, develop, harvest, and carry out the reforestation responsibilities under the Community Forest license. The subcontract is negotiated on a periodic basis with the most recent contract commencing September 1, 2021 and ending on August 31, 2026. With the option to renegotiate and/or extend the term. Under the subcontract agreement, the District receives a percentage of the third party's net profit of the harvested timber sold. The percentage received by the District is determined on a project basis. The volumes harvested annually depend on decisions made by the third party and the District and are not subject to any minimum amounts.

16. NOTHERN CAPITAL PLANNING GRANT RESERVE

Northern Capital and Planning funding is provided by the Province of British Columbia. The Northern Capital and Planning funding may be used towards infrastructure and eligible projects include engineering, infrastructure planning, pipes, wells, treatment facilities, building, roads, machinery, equipment, vehicles, and other associated capital that are owned and controlled by the District of Fort St. James. This can also include the cost of land associated with developing the above capital investment.

	2025	2024
Opening balance	$ 2,635,773	$ 2,943,048
Add: Amounts received in the year	-	-
Interest earned	98,382	124,445
	98,382	124,445
Less: Amounts spent in the year	(1,654,136)	(431,720)
Closing balance	$ 1,080,019	$ 2,635,773

17. COVID RESTART GRANT RESERVE

COVID Restart funding is provided by the Government of Canada. The use of the funding is established by funding agreement between the District and the Union of British Columbia Municipalities. COVID Restart funding may be used towards qualifying expenditures as specified in the funding agreement.

	2025	2024
Opening balance	$ 240,317	$ 424,324
Add: Amounts received in the year	-	-
Interest earned	8,970	11,346
	8,970	11,346
Less: Amounts spent in the year	(189,703)	(195,353)
Closing balance	$ 59,584	$ 240,317

18. GROWING COMMUNITIES RESERVE

The Province of British Columbia distributed conditional Growing Communities Fund grants to communities at the end of March 2023 to help local governments build community infrastructure and amenities to meet the demands of population growth. The Growing Communities Fund provided a one-time total of $1 billion in grants to all 161 municipalities and 27 regional districts in British Columbia. The District received $1,476,000 in funding in March 2023.

	2025	2024
Opening balance	$ 1,338,759	$ 1,288,370
Add: Amounts received in the year	-	9,825
Interest earned	49,970	63,208
	49,970	73,033
Less: Amounts spent in the year	(616,219)	(22,644)
Closing balance	$ 772,510	$ 1,338,759

19. SEGMENT REPORTING

The District provides a wide range of municipal services. These services have been grouped into related service areas for segment reporting purposes. The various segments are as follows:

General

This segment consists of multiple smaller departments that administer services in the District. The General segment is made up of the following departments:

General Government Services

This segment administers services that relate to the legislative function as well as the administrative and financial management of the District.

Environmental Health

This segment administers services including solid and liquid waste management, recycling, invasive plant control and developing the District's Corporate Energy and Emissions Plan.

Recreation and Cultural

This segment administers services that relate to recreational and cultural, activities and organizations within the District.

Protective Services

This segment administers services related to rural fire protection and rescue services, 9-1-1 services, emergency preparedness and support services, and health and safety planning.

Public Works

This segment is comprised of services for street lighting and transportation within the District.

Public Health

This segment provides for the Cemetery and maintenance of the grounds.

Sewer

This segment provides services for the collection and treatment of wastewater.

Water

This segment includes services that provide potable water to the District.

19. SEGMENT REPORTING, continued

	General	Water	Sewer	2025	2024
Revenue					
Taxation	4,351,922	-	-	$ **4,351,922**	$ 3,646,608
Community forest	782,547	-	-	**782,547**	906,301
Grants	9,822,195	41,000	-	**9,863,195**	4,059,280
User charges	-	416,945	505,950	**922,895**	886,905
Sale of services	498,670	-	-	**498,670**	382,100
Grants in lieu of taxes	221,319	-	-	**221,319**	218,685
Miscellaneous	254,429	-	54,655	**309,084**	115,985
Frontage tax	-	-	-	**-**	67,374
Interest income	801,530	-	-	**801,530**	762,385
Gain on sale of capital assets	(28,520)	-	-	**(28,520)**	31,139
	16,704,092	457,945	560,605	**17,722,642**	11,076,762
Expenses					
Wages and benefits	3,355,812	150,203	119,026	**3,625,041**	3,507,510
Events, projects and grants	517,847	12,156	13,917	**543,920**	268,558
Services and supplies	467,240	8,351	3,692	**479,283**	355,905
Repairs and maintenance	275,300	38,631	162,503	**476,434**	529,319
Insurance, fees and dues	208,123	10,189	41,484	**259,796**	257,161
Utilities and telephone	176,856	19,040	55,540	**251,436**	261,959
Office and general	137,703	22	2,354	**140,079**	119,093
Training and development	73,153	1,414	525	**75,092**	69,214
Travel	64,566	-	-	**64,566**	58,266
Professional fees	60,279	-	-	**60,279**	217,024
Interest on long-term debt	48,530	-	-	**48,530**	20,084
Accretion	27,214	1,081	356	**28,651**	23,382
Advertising and promotion	17,592	-	-	**17,592**	13,403
Amortization	1,128,925	133,019	134,427	**1,396,371**	1,226,452
	6,559,140	374,106	533,824	**7,467,070**	6,927,330
Net Revenue	$ 10,144,952	$ 83,839	$ 26,781	**$ 10,255,572**	$ 4,149,432

20. RELATED PARTY TRANSACTIONS

During the year $2,451,867 (2024 - $nil) of services was purchased from a company which is controlled by a member of management of the District. Related party transactions are conducted as arm's length transactions, at fair market value.

DISTRICT OF FORT ST. JAMES

SCHEDULE OF GRANTS

For the year ended December 31, 2025

	2025 Budget (Note 10)	2025 Actual	2024 Actual
OPERATING - PROVINCIAL GOVERNMENT			
GENERAL CURRENT FUND			
Strategic communities investment	$ 426,000	$ 396,000	$ 471,000
Hello BC Tourism Grant	18,750	15,000	18,750
UBCM Funding	313,910	236,070	94,266
Growing Communities Fund	-	-	-
Resident Attraction and Retention Grant	-	-	6,603
Carbon tax grant	-	-	158,464
NWBC Funding	5,511,291	5,511,291	1,837,097
Northern Development Initiative Trust	161,500	22,605	54,961
Local Government Housing Initiatives	112,133	102,389	45,220
Miscellaneous	40,000	1,109	2,556
	6,583,584	6,284,464	2,688,917
OPERATING - FEDERAL GOVERNMENT			
GENERAL CURRENT FUND			
Canada summer jobs	15,002	12,450	-
Seniors helping seniors	11,200	11,335	12,175
Miscellaneous	50,000	500	-
Canada Day	3,000	7,995	5,000
	79,202	32,280	17,175
OPERATING - OTHER			
GENERAL CURRENT FUND			
Regional District - Fire protection	207,731	239,404	191,472
- Arena benefit area	38,250	37,500	37,500
- Other	67,725	62,757	79,728
Other	385,000	33,821	19,967
	698,706	373,482	328,667
WATER CURRENT FUND			
RDBN	-	-	-
SEWER CURRENT FUND			
Sewer Grant	-	-	94,223
TOTAL OPERATING GRANTS	7,361,492	6,690,226	3,128,982
CAPITAL FUND			
Provincial			
Northern Communities Grant	2,733,806	2,733,806	130,167
Gas tax	-	-	-
Rural Dividend	-	-	-
UBCM	-	-	530,288
Resident attraction and retention grant	-	-	-
Airport Grant	800,000	290,004	1,059
RDBN Water capital grant	41,000	41,000	-
NDIT	3,494	3,494	116,410
	3,578,300	3,068,304	777,924
Federal			
COVID-19 Infrastructure	-	-	-
	-	-	-
Other			
Marina Revitalization	51,146	19,586	19,643
Regional District	45,049	45,049	84,951
Donation - Splash Park	-	-	-
Other	222,763	40,030	47,780
	318,958	104,665	152,374
TOTAL CAPITAL GRANTS	3,897,258	3,172,969	930,298
RESERVE FUND			
Other			
Regional District Bulkley Nechako	-	-	-
TOTAL RESERVE GRANTS	-	-	-
TOTAL GRANTS	$ 11,258,750	$ 9,863,195	$ 4,059,280

See notes to the consolidated financial statements

Schedule 2

DISTRICT OF FORT ST. JAMES

SCHEDULE OF GENERAL DEPARTMENTAL EXPENDITURES

For the year ended December 31, 2025

	2025 Budget (Note 10)	2025 Actual	2024 Actual
GENERAL GOVERNMENT SERVICES			
Administrative	$ 1,719,343	**$ 1,577,043**	$ 1,365,625
Economic development	221,414	**56,805**	106,728
Accretion	-	**27,214**	21,935
Legislative council indemnity	243,146	**229,960**	260,460
	2,183,903	**1,891,022**	1,754,748
PROTECTIVE SERVICES			
Fire protection	674,279	**510,404**	495,176
Fire training facility	15,689	**13,184**	6,775
Animal control	12,444	**14,301**	20,109
Building inspection	31,902	**31,902**	29,156
Ambulance station	4,501	**1,643**	2,115
Municipal emergency program	663,033	**214,891**	144,748
Bylaw enforcement	4,470	**3,007**	2,777
	1,406,318	**789,332**	700,856
PUBLIC WORKS			
Roads and streets	1,033,147	**678,898**	767,207
Common services	769,765	**766,162**	536,594
Air and water transport	125,255	**123,015**	89,356
Seniors helping seniors	63,940	**37,368**	59,426
Special projects	5,025	**10,899**	8,192
Traffic services	20,007	**22,541**	18,775
	2,017,139	**1,638,883**	1,479,550
ENVIRONMENTAL HEALTH			
Garbage disposal	153,605	**171,516**	142,597
Garbage discounts	4,488	**5,204**	4,997
	158,093	**176,720**	147,594
PUBLIC HEALTH			
Cemetery	26,362	**34,169**	22,106
Balance carried forward	$ 5,791,815	**$ 4,530,126**	$ 4,104,854

See notes to the consolidated financial statements

DISTRICT OF FORT ST. JAMES

Schedule 2

SCHEDULE OF GENERAL DEPARTMENTAL EXPENDITURES

For the year ended December 31, 2025

	2025 Budget (Note 10)	2025 Actual	2024 Actual
Balance forward	$ 5,791,815	**$ 4,530,126**	$ 4,104,854
RECREATIONAL AND CULTURAL			
Arena	303,395	**291,655**	287,331
Community Centre	62,277	**74,649**	73,543
Library	308,704	**297,036**	280,745
Parks and programs	179,958	**185,184**	113,385
Summer recreation	30,000	**3,035**	26,511
	884,334	**851,559**	781,515
TOTAL DEPARTMENTAL EXPENSES	6,676,149	**5,381,685**	4,886,369
INTEREST AND MISCELLANEOUS	19,290	**48,530**	20,084
AMORTIZATION (Schedule 3)	-	**1,128,925**	1,023,970
TOTAL GENERAL EXPENDITURES	$ 6,695,439	**$ 6,559,140**	$ 5,930,423

See notes to the consolidated financial statements

DISTRICT OF FORT ST. JAMES

SCHEDULE OF TANGIBLE CAPITAL ASSETS

For the year ended December 31, 2025

	Balance Beginning of Year	Additions	Disposals	Write-downs	Balance End of Year	Amortization Beginning of Year	Amortization Reductions on Disposals	Amortization Expense	Accumulated Amortization End of Year	Net Carrying Amount End of 2025	Net Carrying Amount End of 2024
Land	$ 1,309,686	$ 62,818	$ -	$ -	$ 1,372,504	$ -	$ -	$ -	$ -	**$ 1,372,504**	$ 1,309,686
Roads Infrastructure	15,293,305	810,918	-	-	16,104,223	8,855,615	-	337,668	9,193,283	**6,910,940**	6,437,690
Water Infrastructure	7,224,925	1,774,023	-	-	8,998,948	2,112,718	-	128,666	2,241,384	**6,757,564**	5,112,207
Sewer Infrastructure	5,489,024	778,537	-	-	6,267,561	1,675,350	-	115,087	1,790,437	**4,477,124**	3,813,674
Storm Sewer Infrastructure	1,153,148	-	-	-	1,153,148	686,515	-	15,368	701,883	**451,265**	466,633
Vehicles	4,938,826	1,355,721	77,477	-	6,217,070	2,516,582	(77,477)	362,681	2,801,786	**3,415,284**	2,422,244
Furniture and Equipment	1,588,350	157,884	-	-	1,746,234	978,406	-	78,005	1,056,411	**689,823**	609,944
Parks Infrastructure	1,014,436	188,642	129,900	-	1,073,178	242,498	(101,380)	19,599	160,717	**912,461**	771,938
Buildings and Improvements	13,253,541	3,018,357	-	-	16,271,898	3,695,949	-	211,108	3,907,057	**12,364,841**	9,535,885
Asset retirement obligations	457,825	20,350	38,202	-	439,973	66,959	(38,202)	55,543	84,300	**355,673**	390,866
Engineered Structures	4,476,414	702,863	-	-	5,179,277	486,146	-	72,646	558,792	**4,620,485**	4,011,975
Total	$ 56,199,480	$ 8,870,113	$ 245,579	$ -	$ 64,824,014	$ 21,316,738	$ (217,059)	$ 1,396,371	$ 22,496,050	**$ 42,327,964**	$ 34,882,742

TANGIBLE CAPITAL ASSETS BY FUND

	Balance Beginning of Year	Additions	Disposals	Write-downs	Balance End of Year	Amortization Beginning of Year	Amortization Reductions on Disposals	Amortization Expense	Accumulated Amortization End of Year	Net Carrying Amount End of 2025	Net Carrying Amount End of 2024
General	$ 42,192,541	$ 6,317,553	$ 245,579	$ -	$ 48,264,515	$ 16,821,448	$ (217,059)	$ 1,128,925	$ 17,733,314	**$ 30,531,201**	$ 25,371,093
Water	7,302,004	1,774,023	-	-	9,076,027	2,123,625	-	133,019	2,256,644	**6,819,383**	5,178,379
Sewer	6,704,935	778,537	-	-	7,483,472	2,371,665	-	134,427	2,506,092	**4,977,380**	4,333,270
	$ 56,199,480	$ 8,870,113	$ 245,579	$ -	$ 64,824,014	$ 21,316,738	$ (217,059)	$ 1,396,371	$ 22,496,050	**$ 42,327,964**	$ 34,882,742

THE DISTRICT OF FORT ST. JAMES

SCHEDULE OF EXPENSES BY OBJECT

For the year ended December 31, 2025

	2025		2024
	Budget (Note 10)	Actual	Actual
Wages and benefits	$ 2,643,944	**$ 3,625,041**	$ 3,507,510
Events, projects and grants	1,099,603	**543,920**	268,558
Purchased services and supplies	667,633	**479,283**	355,905
Repairs and maintenance	1,986,067	**476,434**	529,319
Insurance, fees and dues	233,159	**259,796**	257,161
Utilities and telephone	266,574	**251,436**	261,959
Office and general	226,169	**140,079**	119,093
Training and development	133,035	**75,092**	69,214
Travel	78,200	**64,566**	58,266
Professional fees	96,100	**60,279**	217,024
Interest on long-term debt	76,439	**48,530**	20,084
Accretion	-	**28,651**	23,382
Advertising and promotion	24,020	**17,592**	13,403
Amortization	-	**1,396,371**	1,226,452
	$ 7,530,943	**$ 7,467,070**	$ 6,927,330

See notes to the consolidated financial statements.

FORT ST JAMES
DISTRICT

Schedule of Council & Employee Remuneration and Expenses
for the year ended December 31, 2025

Council Remuneration and Expenses		6 (2)(a)		
Name	**Position**	**Remuneration**	**Expenses**	**Total**
Boschman, H	Councillor	$ 15,253.78	9,150.40	$ 24,404.18
Elphee, M	Mayor	$ 28,331.37	11,816.38	$ 40,147.75
Friesen, J	Councillor	$ 15,353.78	8,853.44	$ 24,207.22
Howell, J	Councillor	$ 14,453.78	7,458.82	$ 21,912.60
Nielsen, K	Councillor	$ 14,353.78	7,558.12	$ 21,911.90
TOTAL		**$ 87,746.49**	**$ 44,837.16**	**$ 132,583.65**

Prepared under the Financial Information Regulation, Schedule 1, Section 6(2)(a)

Employees with Remuneration and Expenses over $75,000		6 (2)(b) + 6 (2)(c)		
Name	**Position**	**Remuneration**	**Expenses**	**Total**
AKENROYE, T	Water/Sewer Operator	90,402.12	2,046.71	$ 92,448.83
BIHORI, A	Corporate Officer	98,899.45	7,291.56	$ 106,191.01
BRAUN, D	Assistant Fire Chief	81,914.05	2,833.96	$ 84,748.01
CLARKE, M	Chief Financial Officer	113,522.82	7,443.35	$ 120,966.17
CLAUGHTON, R	Equipment Operator	92,614.60	-	$ 92,614.60
CONSTANTINE, C	Human Resources	70,143.43	8,343.81	$ 78,487.24
CROWLEY, V	Library Director	83,125.80	-	$ 83,125.80
GREENAWAY, C	Mechanic	104,480.15	-	$ 104,480.15
HASSMAN, M	Asset Management	109,913.66	434.00	$ 110,347.66
KOSMICK, P	Public Works Foreman	119,515.52	179.00	$ 119,694.52
KOSSEY, E	Fire/Bylaw Officer	87,200.02	5,161.68	$ 92,361.70
LEGEBOKOFF, R	Equipment Operator	94,398.76	2,283.36	$ 96,682.12
LOWTHER, D	Director of Public Works	117,131.06	1,660.59	$ 118,791.65
MCVEY, R	Fire Chief	104,101.45	200.00	$ 104,301.45
PHILLIPS, C	Arena Supervisor	94,050.34	2,833.03	$ 96,883.37
SCHLAMP, N	Equipment Operator	97,877.48	147.65	$ 98,025.13
SPOONER, T	Equipment Operator	95,531.23	-	$ 95,531.23
THOMPSON, T	Arena attendant/Labourer	73,958.91	2,374.46	$ 76,333.37
TRITT, D	Sanitation Operator	93,004.70	-	$ 93,004.70
WILLICK, R	Chief Administrative Officer	139,854.93	10,860.92	$ 150,715.85
TOTAL over $75,000		**$ 1,961,640.48**	**$ 54,094.08**	**$ 2,015,734.56**

Prepared under the Financial Information Regulation, Schedule 1, Section 6(2)(b)

Employees with remuneration under $75,000				
Name	**Position**	**Remuneration**	**Expenses**	**Total**
All under $75,000	All others **6(2)(c)**	$ 893,268.93	$ 12,584.60	$ 905,853.53
TOTAL COUNCIL & EMPLOYEES		**$ 2,942,655.90**	**$ 111,515.84**	**$ 3,054,171.74**

Prepared under the Financial Information Regulation, Schedule 1, Section 6 (2) (d)

There is no reconcilation. Council & Employee remuneration comes directly from T4 reporting, and expenses are departmentalized. Therefore, figures are not in the same format as the financial statements.

Prepared under the Financial Information Regulation, Schedule 1, Section 6 (6)

2025 Employer portion of Canada Pension Plan	**$ 130,470.36**
2025 Employer portion of Employment Insurance	**$ 49,335.01**

Susan Clarke, Chief Financial Officer

Martin Elphee, Mayor

Date

Date

FORT ST JAMES
DISTRICT

Schedule of Payments to Suppliers 2025

AERZEN CANADA	31,627.11
AMRIZE CANADA INC.	854,922.52
BC ASSESSMENT AUTHORITY	33,143.20
BC HYDRO	279,897.88
BESWICK HILDEBRANDT LUND CPA	29,610.00
BNK AUTOMOTIVE LTD.	25,736.27
BORNO BUILT CONTRACTING LTD.	50,654.34
CANYON TREE FARMS INC.	566,799.48
CARIBOO CHILCOTIN DIVERS LTD.	25,880.40
CENTRE CITY ELECTRIC LTD	145,010.25
CLEARTECH INDUSTRIES INC.	105,709.27
CUPE LOCAL 4951	31,327.59
CUTPOINT FLUID MANAGEMENT	444,689.73
DADO CONSTRUCTION LTD.	2,452,066.68
ENVIRONMENTAL 360 SOLUTIONS (BC) LTD	118,194.30
FLOWPOINT ENVIRONMENTAL SYSTEMS LP	73,142.38
FOOD CYCLE SCIENCE CORPORATION	37,606.96
FOUR RIVERS CO-OPERATIVE	100,745.75
FRED SURRIDGE LTD.	238,937.69
INSURANCE CORPORATION OF BC	56,169.00
LIDSTONE & COMPANY	53,891.30
LITTLE RIVER EXCAVATING LTD.	195,816.06
MANCHESTER SUPPLY	29,988.67
MUNICIPAL INSURANCE ASSOCIATION	158,888.00
MUNICIPAL PENSION PLAN	423,218.20
NEWLAND ENTERPRISES.LTD	109,462.51
NORTHLAND AUTOMOTIVE & INDUSTRIAL	56,473.21
OUELLETTE BROS. BUILDING SUPPLIES	48,942.67
PACIFIC NORTHERN GAS LTD.	56,008.50
R.D. OF FRASER-FORT GEORGE	38,932.70
RECEIVER GENERAL	817,504.49
REGIONAL DISTRICT OF BULKLEY-NECHAKO	517,872.41
ROLLINS MACHINERY LTD.	49,467.39
SAFETEK EMERGENCY VEHICLES LTD.	1,328,756.80
Smithers Motors Inc	90,325.76
STANTEC CONSULTING LTD.	542,091.34
STUART NECHAKO REGIONAL HOSPITAL DISTRIC	494,588.08
SUN LIFE FINANCIAL	184,129.82
TOMKO SPORTS SYSTEMS INC	86,515.05

	TYCO CONCRETE FINISHING	42,903.00
	VAN CON ENTERPRISES LTD	1,313,684.25
	W.S. NICHOLLS WESTERN CONSTUCTION LTD.	32,524.50
	WASP Manufacturing Ltd.	49,445.47
	WorkSafeBC	44,238.39
	YELLOWHEAD ROAD & BRIDGE	33,782.08
	YETI REFRIGERATION INC.	105,005.52
	Yus Cho Enterprises Ltd.	135,577.40
7(1)(a)	**Payments made to Vendors: Over $25,000**	**12,741,904.37**
7(1)(b)	**Payments made to Vendors: $25,000 and Under**	**943,600.69**
	Total Payments	**13,685,505.06**

7(1)(c) The District prepares the Schedule of Suppliers of Goods and Services based on actual disbursements through the accounts payable system, which is on a cash basis. This figure, therefore, will differ sidnificantly from the expenses reported on an accrual basis in the financial statements. In addition, GST is included in the payments to suppliers but is recorded net of the rebate in the financial statements. As well, there are a number of disbursements, including the acquisition of tangible capital assets that are not considered expenses.

Susan Clarke, Chief Financial Officer

Martin Elphee, Mayor

Date

Date

FORT ST JAMES
DISTRICT

STATEMENT OF SEVERANCE AGREEMENTS

There were no severance agreements made between
The District of Fort St. James and its non-unionized employees during fiscal year 2025.

Prepared under the Financial Information Regulation, Schedule 1, subsection 6 (7).

Susan Clarke, Chief Financial Officer	Martin Elphee, Mayor
Date	Date

5 (1)

Schedule of Guarantee and Indemnity Agreements for the Year 2025

The District of Fort St. James has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation.

Susan Clarke, Chief Financial Officer	Martin Elphee, Mayor
Date	Date

Statement of Financial Information Report
2025 Schedule of Grants

Cops for Cancer	168.50
Fort St James Chamber of Commerce	1,468.85
Fort St James Community Fitness	1,134.00
Fort St James Community Recreation Society	2,800.00
Fort St James Dog Sled Association	2,572.57
Fort St James Evangelical Free Church	500.00
Fort St James Primary Care Society	1,500.00
Fort St James Public Library Association	5,466.54
Fort St James Secondary School	13,951.30
Fort St James Ski Patrol	750.00
Fort St James Toy & Food Drive	2,333.10
Friends of Fort St James National Historic Site	712.24
Mount Pope Run and Walk	331.45
Music Makers	6,500.00
Music on the Mountain Society	3,000.00
Nak'al Bun Elementary School	500.00
Nakazdli Sundance Group	1,500.00
Nak'azdli Whut'en National Day of Truth & Reconciliation	7,241.08
Nechako Watershed Roundtable/Fraser Basin Council	4,000.00
Pope Mountain Arts	5,000.00
Stuart Lake Mens Shed	5,000.00
Stuart Lake Seniors Association	5,000.00
Total Grants	**71,429.63**

Prepared under the Financial Information Regulation, Schedule 1, Section 7(2)(b)

Susan Clarke, Chief Financial Officer

Martin Elphee, Mayor

Date

Date

STATEMENT OF FINANCIAL INFORMATION APPROVAL AND MANAGEMENT LETTER INFORMATION

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information.

The Management Report is found in District of Fort St James Financial Statements, immediately following the index, and is Prepared under the Financial Information Regulation, Schedule 1, Section 9(3) and 9(4).

Susan Clarke, Chief Financial Officer

____
Date

Martin Elphee, Mayor

____
Date